

**TOWNSHIP OF HURON-KINLOSS**  
**REPORT TO COUNCIL**  
**For the year ended December 31, 2021**

The financial statements are presented on a consolidated basis and, therefore, include the proportional share of the assets, liabilities, operating revenues and expenditures of the various joint boards which the Township of Huron-Kinloss belongs to.

**Financial Indicators**

	2021	2020	2019	2018	2017
Cash	<b>12,411,025</b>	9,444,677	8,581,572	9,398,437	8,199,871
Taxes receivable (note 1)	<b>1,004,275</b>	1,190,431	1,072,122	1,041,774	1,047,798
Accounts receivable	<b>940,945</b>	1,182,280	1,093,934	1,412,665	1,918,699
Municipal drains in process	<b>1,623,920</b>	979,211	700,679	475,165	296,727
Prepaid expenses and inventory	<b>158,068</b>	142,224	125,311	101,631	103,133
Long-term receivables	<b>438,494</b>	522,987	675,727	778,520	550,014
Long-term investments	<b>770,285</b>	770,285	770,285	770,285	770,285
	<b><u>17,347,012</u></b>	<u>14,232,095</u>	<u>13,019,630</u>	<u>13,978,477</u>	<u>12,886,527</u>
Accounts payable	<b>1,676,873</b>	1,697,492	1,545,812	3,089,291	1,390,147
Deferred revenue (gas tax and development charges reserves)	<b>1,661,210</b>	1,184,928	1,184,928	997,601	1,106,158
Long-term debt attributed to long-term receivables	<b>157,712</b>	179,424	265,511	318,251	322,693
Long-term debt to be financed from general revenue	-	-	-	-	-
Landfill closure and post closure liability	<b>1,096,136</b>	1,089,364	1,070,582	991,502	991,632
Post-employment benefits liability	<b>242,061</b>	229,854	208,555	201,679	227,800
	<b><u>4,833,992</u></b>	<u>4,381,062</u>	<u>4,275,388</u>	<u>5,598,324</u>	<u>4,038,430</u>
Net financial assets (note 2)	<b><u>12,513,020</u></b>	<u>9,851,033</u>	<u>8,744,242</u>	<u>8,380,153</u>	<u>8,848,097</u>
Tangible capital assets					
Net book value beginning of year	<b>64,261,505</b>	62,155,533	59,127,001	55,526,815	54,690,176
Purchases	<b>3,460,458</b>	4,882,498	5,755,832	6,359,693	3,617,924
Disposals and adjustments	<b>(80,836)</b>	(109,764)	(286,298)	(431,650)	(520,019)
Amortization	<b>(2,803,224)</b>	(2,666,762)	(2,441,002)	(2,327,857)	(2,261,266)
Net book value end of year	<b><u>64,837,903</u></b>	<u>64,261,505</u>	<u>62,155,533</u>	<u>59,127,001</u>	<u>55,526,815</u>
Accumulated surplus (note 3)					
Investment in capital assets	<b>64,837,903</b>	64,261,505	62,155,533	59,127,001	55,526,815
Capital assets financed by long-term debt	-	-	-	-	-
Unfunded capital assets	<b>(1,438,807)</b>	(1,319,393)	(420,456)	-	(1,011,843)
Net investment in capital assets	<b>63,399,096</b>	62,942,112	61,735,077	59,127,001	54,514,972
Unfunded post-employment and landfill liabilities	<b>(1,338,197)</b>	(1,319,218)	(1,279,137)	(1,193,181)	(1,219,432)
Reserves	<b>14,774,839</b>	12,061,286	10,020,775	9,132,480	10,676,463
Other surplus	<b>424,185</b>	423,060	423,060	440,854	402,909
	<b><u>77,259,923</u></b>	<u>74,107,240</u>	<u>70,899,775</u>	<u>67,507,154</u>	<u>64,374,912</u>

**Note 1: Taxes receivable**

Taxes receivable as percentage of total collected	5.20%	5.40%	5.70%	5.10%	5.50%
The municipality has maintained a low rate of arrears throughout the comparison period.					

**Note 2: Net financial assets**

Net financial assets represent the net amount of cash and items that will eventually be turned into cash and indicates the extent of resources available to finance future operations.  
The municipality has continued to increase net financial assets.

**Note 3: Accumulated surplus**

Total accumulated surplus indicates the resources available to provide future services.  
Adequate reserves are an indicator of flexibility and ability to deal with contingencies.

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**Five Year Comparison of Operating Revenue Expenses**

	<b>2021 budget</b>	<b>2021 actual</b>	<b>2020 actual</b>	<b>2019 actual</b>	<b>2018 actual</b>	<b>2017 actual</b>
<b>Revenue</b>						
Taxation	9,081,482	<b>9,126,621</b>	8,844,497	8,289,834	7,784,522	7,363,467
Grants						
OMPF grant	1,051,700	<b>1,051,700</b>	1,055,600	1,050,000	1,027,900	869,700
Gas tax grant (becomes revenue when spent)	224,194	-	474,873	262,900	348,166	-
Municipal drains	13,300	<b>16,931</b>	1,560	46,573	115,463	467,578
Other capital grants	275,793	<b>275,793</b>	275,793	702,472	358,339	310,987
Safe Restart funding	51,000	<b>128,215</b>	256,600	-	-	-
Skills Development funding	-	<b>101,185</b>	-	-	-	-
Digital Marketing grant	-	<b>92,500</b>	12,484	-	-	-
Modernization grant	2,544	<b>49,330</b>	45,027	610,865	-	-
Other government grants	339,002	<b>256,514</b>	269,398	388,887	234,961	149,778
User fees						
Water and sewer	2,937,520	<b>3,023,231</b>	2,918,233	2,529,878	3,233,537	2,471,729
Garbage collection and disposal	642,307	<b>763,885</b>	641,988	565,603	719,711	681,454
Recreation (excl committees of council below)	392,385	<b>334,086</b>	263,868	589,102	452,235	537,094
Recreation - Ripley Reunion	-	-	-	-	176,633	-
Municipal drains	-	<b>689,933</b>	555,062	484,834	513,477	326,610
Protective services permits and fees	401,620	<b>567,220</b>	413,446	375,380	405,996	371,926
Development charges earned	30,000	<b>595,838</b>	233,609	22,925	21,614	31,007
Other fees and charges	198,175	<b>227,855</b>	297,662	525,879	409,887	349,491
Other income						
OPG and Nuclear Waste Management	630,000	<b>756,373</b>	961,159	1,101,152	1,139,070	344,249
Bank interest and penalties on taxes	298,215	<b>301,665</b>	324,655	308,385	326,773	251,394
Gain (loss) on disposal of tangible capital assets	40,000	<b>21,010</b>	(101,406)	(222,522)	(353,237)	(474,207)
Total revenue	<u>16,609,237</u>	<u><b>18,379,885</b></u>	<u>17,744,108</u>	<u>17,632,147</u>	<u>16,915,047</u>	<u>14,052,257</u>
<b>Expenditures</b> <b>(line items exclude depreciation and capital)</b>						
Council	194,000	<b>175,029</b>	179,729	187,438	178,602	189,495
Other general government	1,201,489	<b>1,276,548</b>	1,402,302	1,229,389	1,342,563	1,012,690
Fire	434,575	<b>538,934</b>	619,553	472,207	441,930	465,872
Policing	1,350,895	<b>1,338,076</b>	1,204,747	1,356,052	1,297,604	1,284,812
Conservation authority	200,022	<b>199,085</b>	196,469	191,872	189,893	190,218
Building, water quality, and other protective services	755,980	<b>779,970</b>	720,586	569,626	529,035	495,185
Roads and streetlights	2,890,185	<b>2,496,477</b>	2,588,499	2,516,673	2,379,869	1,979,598
Water and sewer	1,539,455	<b>1,791,762</b>	1,439,649	1,331,587	1,274,170	1,325,720
Waste collection and disposal	899,301	<b>960,346</b>	977,886	874,158	917,995	789,478
Cemeteries and other health and social services	67,060	<b>48,011</b>	61,866	46,404	42,315	48,116
Recreation (excl committees of council below)	1,431,740	<b>1,233,371</b>	1,126,344	1,520,829	1,472,637	1,293,532
Recreation - Ripley Reunion	-	-	-	16,881	138,959	-
Municipal drains	27,875	<b>727,817</b>	581,333	549,408	644,887	804,955
Planning and development	751,960	<b>839,573</b>	730,837	850,044	630,740	372,989
Capital expenditures	6,177,700	<b>3,460,458</b>	4,882,498	5,755,832	6,359,693	3,617,924
Net transfers to (from) reserves	(1,313,000)	<b>2,713,553</b>	2,040,511	888,295	(1,543,984)	1,658,653
Total expenditures (budget basis)	<u>16,609,237</u>	<u><b>18,579,010</b></u>	<u>18,752,809</u>	<u>18,356,695</u>	<u>16,296,908</u>	<u>15,529,237</u>
Less: capital expenditures	(6,177,700)	<b>(3,460,458)</b>	(4,882,498)	(5,755,832)	(6,359,693)	(3,617,924)
net transfers to (from) reserves	1,313,000	<b>(2,713,553)</b>	(2,040,511)	(888,295)	1,543,984	(1,658,653)
Add: Amortization and writedown of capital assets		<b>2,803,224</b>	2,666,762	2,441,002	2,327,857	2,261,266
Add: increase (decrease) in landfill post-closure liability		<b>6,772</b>	18,782	79,080	(130)	236,685
Add: increase (decrease) in sick leave liability		<b>12,207</b>	21,299	6,876	(26,121)	(2,049)
Total expenditures per financial statements	<u>11,744,537</u>	<u><b>15,227,202</b></u>	<u>14,536,643</u>	<u>14,239,526</u>	<u>13,782,805</u>	<u>12,748,562</u>
<b>Net surplus (deficit) per financial statements</b>	<u>4,864,700</u>	<u><b>3,152,683</b></u>	<u>3,207,465</u>	<u>3,392,621</u>	<u>3,132,242</u>	<u>1,303,695</u>