

Kelly Lush

From: AMO Communications <communicate@amo.on.ca>
Sent: August 29, 2024 10:00 AM
To: info@huronkinloss.com
Subject: AMO Watchfile - August 29, 2024



August 29, 2024

In This Issue

- Thank-you to everyone who made AMO125 a success!
- Launching Municipal Workforce Development Project Roadmap.
- Call for proposals on gender-based violence.
- Community Sport and Recreation Infrastructure Fund.
- AMO Knowledge Exchange on Community & Supportive Housing Symposium.
- Plan your fall education schedule.
- AMO's Healthy Democracy Forum.
- Canoe webinar: Accessible Facilities with RothIAMS.
- The Sewer and Water Line Warranty helped a Windsor homeowner.
- Blog: What is job order contracting?
- Foundations for a Municipal Investment Strategy training.
- McMaster Careers in Municipalities project.
- Substance Use Crisis Summit for elected officials.
- Blue Box Transition engagement session.
- Opportunity to help project researching future municipal energy needs.
- Careers.

AMO Matters

Thank-you to everyone who made AMO125 a success! To a record number of delegates, exhibitors, sponsors, and media, thank-you for participating in the 2024 AMO Conference. To our outstanding speakers and panelists, thank-you for bringing your experience and your voice to important public policy discussions. To our partners at the province and TVO, thank-you for your remarkable contributions to the event. To our facilities, suppliers and production partners, thank-you for your professionalism and service. Thank-you for supporting AMO in its work on behalf of municipalities in every part of Ontario.

AMO encourages you to read AMO's Workforce Development [Project Roadmap](#) which identifies priority areas and future actions for AMO and its partners to support municipal employee recruitment and retention.

Provincial Matters

The Ontario government is launching a [call for proposals](#) for new community-based projects that prevent and address gender-based violence. The deadline for proposals is October 11, 2024 at 5pm.

The Ontario government is accepting applications for its new \$200-million [Community Sport and Recreation Infrastructure Fund](#) that will revitalize existing infrastructure and support new construction across the province. Apply now!

Education Opportunities

The [AMO Knowledge Exchange on Community and Supportive Housing Symposium](#), October 1 - 2, will convene elected officials, municipal staff, federal and provincial representatives, Indigenous partners, and other sector partners for networking, knowledge sharing, and collaboration on how we can work together to advance community and supportive housing solutions in communities across Ontario. View full details and [register today](#).

AMO has released a number of its fall education workshops. Sign up today for a range of workshops including, communication skills, planning for and understanding cyber security, Indigenous cultural awareness and a number council leadership programs. [Click here](#) to see all opportunities.

Since 2022 AMO has been working on building a healthy and sustainable local democracy in Ontario. The [2024 Healthy Democracy Forum](#) is a 2 day working session, October 19 - 20, on a number of initiatives and strategies for municipalities to undertake. Join government officials, academics, community leaders and colleagues. Read more about AMO's [Healthy Democracy Project](#). The Forum is in partnership with Toronto Metropolitan University.

LAS

Today, more than ever, there is a growing need to make the built environment more accessible for people with disabilities. [Register now](#) for our webinar on September 12 with RothIAMS to learn more about eliminating barriers in municipal facilities. RothIAMS is an approved supplier through the [Canoe Procurement Group](#).

The LAS-endorsed Sewer and Water Line Warranty Program through SLWC came in handy for a Windsor homeowner who was challenged with a damaged sewer on her property. [Learn more about the warranty coverage](#) for the expensive repair and her experience.

For public sector owners, the traditional approach to engaging contractors is an extensive process. With public funds at stake, the sector could consider "Job Order Contracting". Read our [latest blog](#) to learn more.

Do you want to enhance your understanding of municipal investments? [This new on-demand training](#), which is perfect for municipal finance staff, will review the *Municipal Act* investment regulation, discuss current municipal finance challenges, and overview investment options available to the municipal sector.

Municipal Wire*

If you have knowledge of full-time, ongoing roles in municipal work that might be relevant to students considering their career options, you are invited to participate in this [survey](#). Click [here](#) for more information on the project.

From September 5-7, the [Canadian Centre on Substance Use and Addiction](#) and the City of Timmins are hosting a summit for elected officials on the substance use crisis in small Canadian communities. To attend, please RSVP at rsvp@ccsa.ca.

Circular Materials and Waste to Resource Ontario invite municipal waste staff to meet on the transition. [Register here](#) for the September 26 10am-12pm event at the Toronto Fairmont Royal York.

Pollution Probe and QUEST Canada aim to talk for one hour with Ontario communities for an [OEB-funded project](#) to address your innovative energy needs. Register at rkiro@pollutionprobe.org until September 16.

Careers

[Director of Human Resources - City of Woodstock](#). Closing date: September 20, 2024.

[HR Business Analyst - Niagara Region](#). Closing date: September 4, 2024.

[Environmental Compliance/QMS Coordinator - City of Orillia](#). Closing date: September 6, 2024.

[Economic Development Officer - Municipality of Redlake](#). Closing date: September 27, 2024.

About AMO

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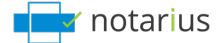
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From: AMO Communications <communicate@amo.on.ca>
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September 05, 2024

In This Issue

- Call for proposals on gender-based violence.
- Community Sport and Recreation Infrastructure Fund.
- New Housing-Enabling Core Servicing Fund - Webinar.
- Housing-Enabling Water Systems Fund - Webinar.
- AMO Knowledge Exchange on Community & Supportive Housing Symposium.
- Plan your fall education schedule.
- AMO's Healthy Democracy Forum.
- Blog: My Experience as a Co-op Student with LAS.
- Transitioning to Net Zero Buildings with LAS.
- Join Canada's National Disaster Expo.
- Why mediation matters: Improving outcomes in FOI appeals.
- Sewer Safety Week - September 16-20.
- Register today for OMSSA's 2024 Forum!
- Blue Box Transition engagement session.
- Opportunity to help project researching future municipal energy needs.
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Provincial Matters

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LAS

Our Business Development Intern's term has come to an end. Juan Park writes about his experience [working with LAS](#) and what opportunities await him in the future.

Many municipalities are considering how to transition their buildings to net zero operations. Whether using [heat pumps](#) or other low carbon technologies, LAS is here to help. Sign up for one of our customized [Low Carbon/Net Zero workshops](#) to learn how to transition effectively. [Contact Christian](#) for more information.

Municipal Wire*

Foster collaboration, transfer knowledge, and discover innovative solutions at the Canadian Emergency Preparedness and Climate Adaptation Convention (CEPCA). Use code AMO895 to receive exclusive All Access Pass municipal rates. [Register here!](#)

Mediation is a powerful and efficient way to resolve freedom of information appeals. [This episode](#) explores the value-add of mediation and how building trust, active listening, and education can lead to win-win settlements for both parties. IPC Commissioner Kosseim speaks with Shaun Sanderson, a mediator at the IPC, about how mediation works, what parties should do to prepare, and what they can expect to get out of the process.

Sewer Safety Week will take place September 16-20. A reminder to always call Ontario One Call at 1-800-400-2255 for a free sewer safety inspection. To learn more, visit enbridgegas.com/sewersafety.

Join the Ontario Municipal Social Services Association (OMSSA) virtually on September 24-25 to learn about current issues that are impacting community safety and well-being. Hear about successes and how to evaluate the impact of this work. [Register today](#).

Circular Materials and Waste to Resource Ontario invite municipal waste staff to meet on the transition. [Register here](#) for the September 26 10am-12pm event at the Toronto Fairmont Royal York.

Pollution Probe and QUEST Canada aim to talk for one hour with Ontario communities for an [OEB-funded project](#) to address your innovative energy needs. Register at rkiro@pollutionprobe.org until September 16.

Careers

[Manager, People & Inclusivity - County of Simcoe](#). Closing Date: September 20, 2024.

[Deputy Fire Chief - City of Orillia](#). Closing Date: September 23, 2024.

[Contracts Manager, Operations - Peel Regional Police](#). Closing Date: September 17, 2024.

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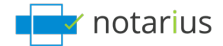
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To: info@huronkinloss.com
Subject: AMO Policy Update - Energy Procurements, AMO Community and Supportive Housing Event



AMO Policy Update – Energy Procurements, AMO Community and Supportive Housing Event

Ontario Launches Next Round of Energy Procurements

On August 28, 2024, the province announced the next round of long-term energy procurements (called “LT2”) under which Ontario will see 5,000 megawatts of additional energy added to the electrical grid – crucial to power houses and businesses as our province grows. AMO President Robin Jones attended [the announcement](#), thanking the province for investing in clean, reliable, and affordable energy.

The ministry [has asked](#) the Independent Electricity System Operator (IESO) to report back on the design of the LT2 procurement by September 20, 2024, and to include the following considerations:

- Only moving forward with projects where municipalities have indicated they are willing hosts through a municipal support resolution
- Adopting a technology-agnostic approach that includes all types of generation and storage, including natural gas
- Incentivizing projects in Northern Ontario and those that avoid prime agricultural lands
- Creating a plan to “unlock Crown lands” for renewable energy
- Finalizing the completion of LT2 procurements by February 28, 2026

This approach [responds](#) to AMO [advocacy](#) regarding the need to protect agricultural lands by: 1) banning ground-mounted solar projects in specialty

crop areas and 2) requiring companies proposing projects on prime farmland to prepare and secure municipal approval on an agricultural impact assessment (AIA).

AMO has been working with municipalities, IESO and the province to ensure that the lessons learned from previous long-term energy procurements are incorporated into LT2 and future procurement processes. AMO is working with IESO and the Ministry of Energy to put new supports in place for municipal governments to help them make informed energy decisions that benefit their communities. AMO is urging the IESO and the Ministry to put new supports in place by winter 2025 to maximize their usefulness to municipalities.

As energy partners pursue new projects, clear provincial guidelines and municipal-specific resources are essential to enable municipalities to play their leadership role in shaping the future of energy in Ontario.

AMO Knowledge Exchange on Community and Supportive Housing – Program Now Available

October 1-2, 2024

AMO is excited to convene elected officials, municipal staff, federal and provincial representatives, academics, Indigenous partners, and other sector partners for networking, knowledge sharing, and collaboration on how we can collectively advance community and supportive housing solutions in communities across Ontario. The event will showcase what municipalities are and could be doing to find solutions to the housing and homelessness challenges in our communities, including innovative financing solutions, how to engage with community members to overcome NIMBYism, and other tangible take-aways.

Register today and look forward to discussions on the following topics and others:

- How municipal governments are using solutions across the housing spectrum to address homelessness
- Innovative approaches to funding and financing community and social housing outside the traditional government grant and loan programs
- How to leverage municipal tools to encourage and enable affordable housing development in your community
- Overcoming barriers, including NIMBYism, to expand supportive housing

Please see the AMO [website](#) for the full program, location information, and to register.

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September 12, 2024

In This Issue

- *Municipal World* hosts AMO 2024 Conference podcast series.
- Funding is now available for flood hazard mapping.
- Call for proposals on gender-based violence.
- Community Sport and Recreation Infrastructure Fund.
- New Housing-Enabling Core Servicing Fund - webinar.
- Housing-Enabling Water Systems Fund - webinar.
- Municipal Codes of Conduct virtual workshop - September 19.
- Cybersecurity for Municipal Councillors virtual workshop - September 24.
- Managing Communications through Crisis - October virtual workshop.
- Navigating Conflict Relationships as an Elected Official - October workshop.
- Knowledge Exchange on Community and Supportive Housing - October 1-2.
- Foundations in Land Use Planning & Advanced Land Use Planning - October virtual workshops.
- Our bright idea for your 2025 Budget.
- Transitioning to Net Zero Buildings with LAS.
- Blog: Harnessing the Power of AI to Redefine Public Engagement.
- Policing Board discussion groups.
- Learn about food waste reduction by businesses.
- Blue Box Transition engagement session.
- Opportunity to help project researching future municipal energy needs.
- Careers.

AMO Matters

During the AMO Conference in Ottawa, *Municipal World* interviewed leaders across the municipal landscape to discuss key issues that have the most significant impact on municipalities across Ontario. You can access AMO Podcasts Series [here](#).

Provincial Matters

The Ministry of Natural Resources is now accepting applications for funding under the Flood Hazard Identification and Mapping Program. Visit [flood hazard identification and mapping](#) for more information.

The Ontario government is launching a [call for proposals](#) for new community-based projects that prevent and address gender-based violence. The deadline for proposals is October 11, 2024 at 5pm.

The Ontario government is accepting applications for its new \$200-million [Community Sport and Recreation Infrastructure Fund](#) that will revitalize existing infrastructure and support new construction across the province. Apply now!

Apply for Ontario's new [Housing-Enabling Core Servicing funding](#) to help municipalities build, maintain and repair municipal roads, bridges and culverts to unlock new housing. [Register](#) for the September 16 webinar.

Apply for Ontario's new [Housing-Enabling Water Systems Fund](#) intake to help municipalities develop, repair, rehabilitate and expand drinking water, wastewater and stormwater infrastructure to enable housing. [Register](#) for the September 26 webinar.

Education Opportunities

The [Municipal Codes of Conduct](#) workshop is for municipal leaders who are looking to guide and strengthen their council and corporation's conduct, behaviour, and practices.

Understand cybersecurity and learn how to make critical decisions related to preventing, preparing for, and responding to cyber security incidents at the [Cybersecurity for Municipal Councillors](#) virtual workshop on September 24.

The [Managing Communications through Crisis](#) workshop in October teaches participants how to manage all aspects of crisis communications during an emergency, providing attendees with techniques to communicate with community and media effectively and proactively.

Transform conflict into collaboration. The [Navigating Conflict Relationships as an Elected Official](#) October workshop teaches skills in building collaborative relationships and negotiating difficult ones in your role as an elected municipal official.

The [AMO Knowledge Exchange Symposium](#) will explore innovation and action on what municipalities could be doing to find solutions to the housing and homelessness challenges in our communities. Don't miss this opportunity to be a part of the solution.

[Foundations in Land Use Planning](#) familiarizes participants with legislation, processes, and provides real life examples to give a deep understanding and insight into important planning matters. From a strategic perspective, [Advance Land Use Planning](#) analyzes case studies and real life examples through instructor lead instruction and group discussion.

LAS

Consider this bright idea from LAS. Our [Facility Lighting Service](#) provides a complete turn-key solution for municipal lighting upgrades - both inside and out! [Contact us](#) today for your free proposal just in time for your 2025 budget.

Many municipalities are considering how to transition their buildings to net zero operations. Whether using [heat pumps](#) or other low carbon technologies, LAS is here to help. Sign up for one of our customized [Low Carbon/Net Zero workshops](#) to learn how to transition effectively. [Contact Christian](#) for more information.

AI has emerged as a groundbreaking technology with vast potential to change long-standing practices in your municipality. [Read our latest blog](#) to help you understand how AI is reshaping how organizations operate and deliver services.

Municipal Wire*

Municipal staff are encouraged to attend the OAPSB's fall discussion groups around the implementation of the *Community Safety and Policing Act*. [Sign up today!](#)

On September 24, join the [Ontario Food Collaborative](#) for a [free webinar](#) to hear how [Circular Innovation Council](#) and [Too Good To Go](#) are helping Canadian businesses reduce food waste.

Circular Materials and Waste to Resource Ontario invite municipal waste staff to meet on the transition. [Register here](#) for the September 26 10am-12pm event at the Toronto Fairmont Royal York.

Pollution Probe and QUEST Canada aim to talk for one hour with Ontario communities for an [OEB-funded project](#) to address your innovative energy needs. Register at rkiro@pollutionprobe.org until September 16.

Careers

[General Manager, Board Services - Ottawa-Carleton District School Board](#). Closing date: September 27, 2024.

[Project Manager, Affordable Housing Dev & Renewal - Region of Durham](#). Closing date: September 16, 2024.

[Director of Council Services - City of Orillia](#). Closing date: September 25, 2024.

[Director of Housing Services - Wellington County](#). Closing date: September 20, 2024.

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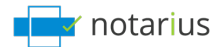
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Subject: AMO Watchfile - September 19, 2024



September 19, 2024

In This Issue

- Apply for the Community Emergency Preparedness Grant.
- Call for proposals on gender-based violence.
- Community Sport and Recreation Infrastructure Fund.
- Housing-Enabling Water Systems Fund - webinar.
- Cybersecurity for Municipal Councillors virtual workshop - September 24.
- Managing Communications through Crisis - October virtual workshop.
- Navigating Conflict Relationships as an Elected Official - October workshop.
- Knowledge Exchange on Community and Supportive Housing - October 1-2.
- Foundations in Land Use Planning & Advanced Land Use Planning - October virtual workshops.
- Advanced Councillor Training workshops.
- Understanding Competing Human Rights - September 26 workshop.
- Indigenous Community Awareness training.
- Roads budgets made simple.
- Transitioning to Net Zero Buildings with LAS.
- Policing Board discussion groups.
- Learn about food waste reduction by businesses.
- Blue Box Transition engagement session.
- Careers.

Provincial Matters

Ontario has announced an additional \$5 million through an application-based program to help increase emergency preparedness. Municipalities under 100,000 are eligible to apply. [Applications are due October 31, 2024.](#)

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As an elected municipal official, we know the pressure you deal with is real and we are here to support you. AMO has developed [Advanced Councillor Training](#) focused on core elements of leadership. Register for the [September 25 Strategic Thinking, Planning and Leading workshop](#), and the [October 2 Community Engagement Strategic Approaches workshop](#).

AMO and Hicks Morley have developed training to support municipal elected officials and council in understanding their obligations related to human rights and understanding how to manage seemingly competing human rights. Register for this important [Competing Rights September 26 workshop](#).

OFIFC and AMO are offering training to build indigenous cultural competency in municipal government. Through a self-paced learning module and live virtual component, this training will provide knowledge and tools to utilize in moving improved and stronger Indigenous-municipal relations forward in Ontario. [Register today](#) for the October 8 workshop.

LAS

If you're not already using Citylogix Software for your road budgetting, you'll want to check it out. [Contact Tanner](#) to find out how LAS' [Road and Sidewalk Assessment Service](#) can help you easily plan your maintenance activities and maximize your public works dollars.

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Careers

[Water Resources Engineer, Natural Hazards - Rideau Valley Conservation Authority](#). Closing date: October 11.

[Municipal Planner - Municipality of Red Lake](#). Closing date: October 12.

[Hearing Officer - City of Vaughan](#). Closing date: September 30.

[Planning and Regulations Supervisor - Kettle Creek Conservation Authority](#). Closing date: October 17.

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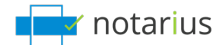
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From: AMO Policy <policy@amo.on.ca>
Sent: September 25, 2024 5:42 PM
To: info@huronkinloss.com
Subject: AMO Policy Update – AMO Response to BILD Report



AMO Policy Update – AMO Response to BILD Report

A recent [report](#) released by Building Industry and Land Development Association (BILD) cited municipal approval timelines and development charges as key issues in explaining declining housing starts.

AMO Executive Director Brian Rosborough responded with the following statement:

- Ontario’s housing market is complex and under pressure from unanticipated population growth, interest rates, labour shortages and inflation that has outstripped wages.
- Legislative changes in 2022, introduced at the request of lobbyists for the development industry, reduced development charges which cover costs for infrastructure for new houses, destabilized the system and brought development to a standstill in many communities.
- To its credit, the province recognized the mistake and Minister Calandra has worked with municipalities and the industry to reverse the worst elements of the 2022 legislation and restore stability and predictability to the system.
- The province has made substantial investments in infrastructure to support additional housing starts. AMO and the Ministry have also been working together to help the Government of Canada to avoid similar, disastrous mistakes and to better understand the realities of Ontario’s complex housing market.
- The solution to the housing affordability crisis will be found through collaboration between the province, municipalities and the development industry, and through industry innovation.

- Ontario has an extraordinarily capable and prosperous development industry. Pointing fingers at municipalities and lobbying the province for taxpayer subsidies is not the solution to the headwinds it is facing today.

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- Community Sport and Recreation Infrastructure Fund.
- Housing-Enabling Water Systems Fund - webinar.
- Knowledge Exchange on Community and Supportive Housing - October 1-2.
- Advanced Councillor Training: Community Engagement Strategic Approaches - October 2.
- Indigenous Community Awareness training - October virtual workshop.
- Managing Communications through Crisis - October virtual workshop.
- Navigating Conflict Relationships as an Elected Official - October workshop.
- Foundations in Land Use Planning & Advanced Land Use Planning - October virtual workshops.
- Lighting upgrades for 2025 - we've got you covered!
- From energy treasure hunt to real energy savings!
- What municipal staff need to know about cyber risk.
- Blog: The Countdown to Accessibility has Started, Is Your Website Ready?
- Sewer & Water Line Warranty Program helped Windsor resident save money.
- IESO procurement for municipalities and indigenous communities.
- Careers.

Provincial Matters

Ontario has announced an additional \$5 million through an application-based program to help increase emergency preparedness. Municipalities under 100,000 are eligible to apply. [Applications are due October 31, 2024.](#)

The Ontario government is launching a [call for proposals](#) for new community-based projects that prevent and address gender-based violence. The deadline for proposals is October 11, 2024 at 5pm.

The Ontario government is accepting applications for its new \$200-million [Community Sport and Recreation Infrastructure Fund](#) that will revitalize existing infrastructure and support new construction across the province. Apply now!

Apply for Ontario's new [Housing-Enabling Water Systems Fund](#) intake to help municipalities develop, repair, rehabilitate and expand drinking water, wastewater and stormwater infrastructure to enable housing. [Register](#) for the September 26 webinar.

Education Opportunities

The [AMO Knowledge Exchange Symposium](#) is a forum convened by AMO to advance collective

collaboration on solutions for Ontario's housing crisis. **Register on-site** at the Delta Hotels Toronto Convention Center on October 1.

The [October 2 Community Engagement Strategic Approaches workshop](#) builds your understanding on the importance of a proactive approach to enhance community understanding and involvement in the important priorities of your council work. Understanding can be the bridge to positive change and growth. Join AMO to enhance your skills in community engagement to vitalize your leadership role and health of your community.

The OFIFC and AMO workshop provides historical and current insight and knowledge into the damage brought to Indigenous communities. This workshop builds your understanding and insight that is critical to building strong, productive and meaningful relationships between municipalities and Indigenous leaders and communities. Through a self-paced learning module and live virtual component, this training will provide knowledge and tools to utilize in moving improved and stronger Indigenous-municipal relations forward in Ontario. [Register today](#) for the October 8 workshop.

Your community elected you to provide sound and confident leadership in the best interest of your community. During a crisis, this approach to leadership is critical. AMO's workshop on [Managing Communications through Crisis](#) provides insight and tools to support in being this leader.

Municipal leadership is often a pin cushion for our culture's broader issues. Conflict and misunderstanding is a big part of many municipal leaders current realities. This workshop provides an opportunity to transform conflict into collaboration. The [Navigating Conflict Relationships as an Elected Official October workshop](#) teaches skills in building collaborative relationships and negotiating difficult ones in your role as an elected municipal official.

[Foundations in Land Use Planning](#) familiarizes participants with legislation, processes, and provides real life examples to give a deep understanding and insight into important planning matters. From a strategic perspective, [Advance Land Use Planning](#) analyzes case studies and real life examples through instructor lead instruction and group discussion.

LAS

The [LAS Facility Lighting Service](#) provides a complete turn-key solution for your lighting upgrades, both indoors and out. [Contact us](#) today for a free budget proposal for your 2025 budget.

The Town of Hanover's staff identified significant energy savings opportunities through an [Energy Workshop and Treasure Hunt](#) at their P&H Centre. They are now putting this into practice by upgrading their lights with the [LAS Facility Lighting Service](#). Want to see these savings at your municipal facility? [Contact Christian](#) for details about our ET workshops.

No cyber risk experience required! Join us for a half-day webinar [Cyber Risk Management for Municipalities](#), on October 23 for a four-module training session designed to support your understanding of cyber risk.

Digital interactions are increasingly becoming the preferred means of communication between residents and their local governments. As reliance on digital solutions becomes more prevalent, the need for accessible websites becomes more crucial. Read more [here](#).

The LAS-endorsed Sewer and Water Line Warranty program, offered by SLWC, came in handy for a City of Windsor homeowner, whose warranty protected against the financial hit of a huge plumbing bill. Read more [here](#).

Municipal Wire*

The Independent Electricity System Operator is [hosting a webinar](#) for municipalities and Indigenous communities on October 10 to discuss details of the upcoming "LT2" procurement that will open this winter.

Careers

[Senior Financial Analyst - Town of Georgina](#). Closing Date: October 20, 2024.

[Director of Finance - District of Parry Sound Social Services Board](#). Closing Date: October 18, 2024.

About AMO

AMO is a non-profit organization representing almost all of Ontario's 444 municipal governments. AMO supports strong and effective municipal government in Ontario and promotes the value of municipal government as a vital and essential component of Ontario's and Canada's political system. Follow [@AMOPolicy](#) on Twitter!

AMO Contacts

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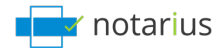
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